

Promoting the Importance of Child Development and Collaborative Links with Health Play Specialists

Alison Tonkin and Claire Weldon

Aim of the presentation

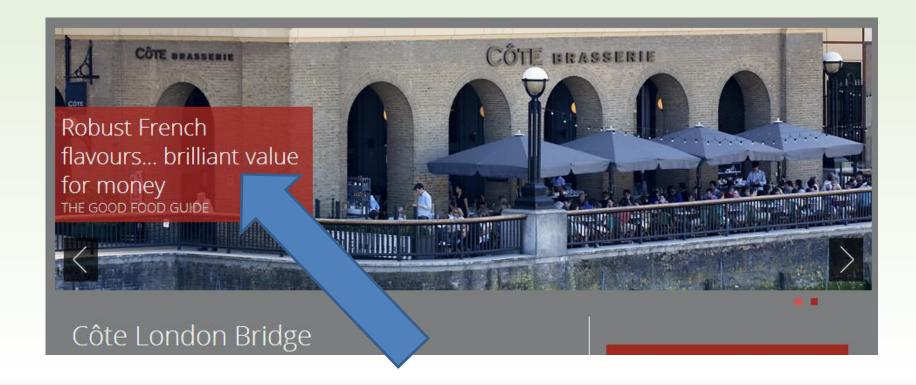
To promote Article 8 of the European Association of Children in Hospital Charter which states that:

"Children shall be cared for by staff whose training and skills enable them to respond to the physical, emotional and developmental need of children and families" (EACH 2014)

http://www.each-for-sick-children.org/each-charter.html



Background



The best ideas emerge just after the bill comes



Our cunning plan...

Working with children and young people is a skill and as with all skills, it needs to be practiced and refined.

Do not let 'unfortunate incidents' discourage you because there will always be a child or young person that catches you out.

Developing ideas and having a 'toolkit' containing

a variety of resources and theoretical perspectives can help you tackle the majority of tricky situations.





Conscious competence learning model

	Competence	Incompetence
Conscious	3. Conscious competent Achieve competency but need to think when performing	2. Conscious incompetent Aware that you have a 'deficiency' in this area
Unconscious	4. Unconscious competent Practised so much it becomes second nature	1. Unconscious incompetent Not aware that you have a 'deficiency' in this area



(Businessballs 2014)

Stage 1 - Unconscious incompetent

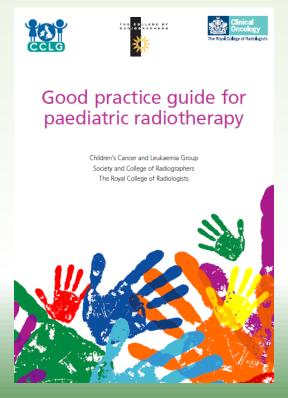
Practitioners may not recognise or see the relevance or usefulness of developing the skill area... in this case, working with children and young people.

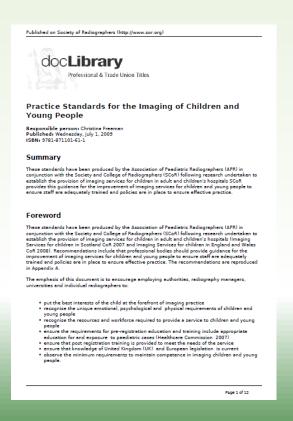




Raising awareness

You don't know what you don't know until you know you didn't know it!

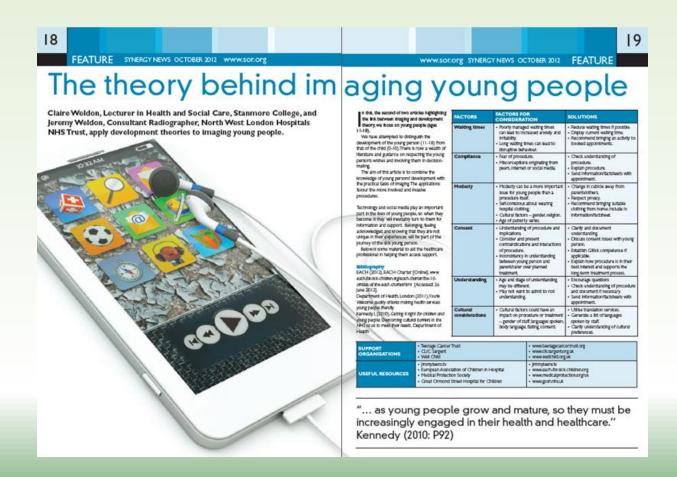






Stage 2 - Conscious incompetent

Now you know that you have a deficiency in this area, what can you do?





(Weldon and Weldon 2013)

Help for conscious incompetent practitioners





Stage 3 - Conscious competent

You can perform a skill reliably and independently when required, providing you concentrate as it is not yet 'second nature'.

You should be able to demonstrate this skill but may not be able to teach it.

Practise is the single most effective way to move from stage 3 to 4 (Businessballs 2014).





Help for conscious competent practitioners – tools for your toolbox















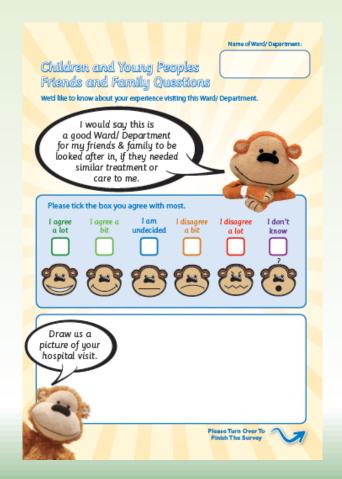
Stage 4 - Unconscious competent

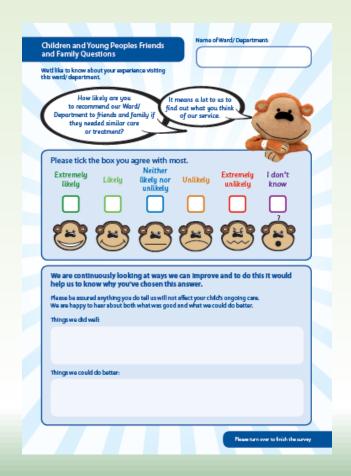
"...the person should ideally continue to practise the new skill, and if appropriate commit to becoming 'unconsciously competent' at the new skill" (Businessballs 2014).

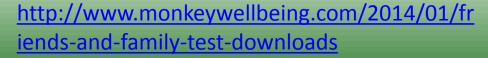
Promoting a positive atmosphere where practitioners are able to observe each other facilitates the sharing of expertise and generates a 'Community of Practice' for this distinct area of practice.



Ask the experts!









What you can do - environment











(Sorry Medical Physics Department)

Other resources to tap into...

Starlight Children's Foundation





www.communication4all.co.uk

Sparkle Box



www.sparklebox.co.uk



Innovation - Diagnostic



Lego MRI suite puts young patients at ease

Synergy News April 2014 – page 9



Innovation - Therapeutic



Five minute video that explains the radiotherapy process to children



Jancis Kinsman Radiographer of the Year 2011

http://www.qehb.org/childrensradiotherapy/



Help for the unconscious competent

"The person might now be able to teach others in the skill concerned, although after some time of being unconsciously competent the person might actually have difficulty in explaining exactly how they do it" (Businessballs 2014).

"Liaise with play specialists to provide services and education within the department"

(Standard 5 – Practice Standards for the imaging of children and young people)



Healthcare Play Specialists





http://www.bbc.co.uk/news/health-27388709

https://www.westhertshospitals.nhs.uk/newsandmedia/mediareleases/2012/october/play in hospital week.asp



http://myilluminateblog.com/





Making use of other people's expertise

"I saw a good example of this on the wards of a large teaching hospital (University College Hospital) where members of different professions, including the play specialist, take turns to lead a ward round. The effect is as much symbolic as practical. It says that all the staff are there together, working for one common purpose: the good of children and young people. What is required to produce this sort of approach? The answer is professional leadership and vision" (Kennedy 2010, p. 96).



Exploring leadership behaviours

The Healthcare Leadership Model

In this section

The Healthcare Leadership Model

- The importance of personal qualities
- Structure of the Healthcare Leadership Model
- How the Healthcare Leadership Model has been developed
- The nine leadership dimensions
- Supporting tools and resources
- Healthcare Leadership Model library

Leadership Framework (LF)

Talent management in the

The NHS Leadership Academy has been working with research partners to develop a new model for leadership in our health service.



The Healthcare Leadership Model has been developed to help staff who work in health and care to become better leaders. It is useful for everyone – whether you have a formal leadership responsibility or not, if you work in a clinical or other service setting and if you work with a team of five people or 5,000. It describes the things you can see leaders doing at work, and is organised in a way that helps everyone to see how they can develop as a leader. It applies equally

to a whole variety of roles and settings that exist within health and care.

We want to help you understand how your leadership behaviours affect the culture and climate you, your colleagues and teams work in. Whether you work

Print: Healthcare Leadership Model

Colour PDF

Black & white

Version 1.0

It is a dynamic document that will be updated through this web site

Images provided with kind permission – all rights reserved – NHS Leadership Academy (2013)



The perfect dimension...



Sharing the vision

What is it?

Communicating a compelling and credible vision of the future in a way that makes it feel achievable and exciting

Why is it important?

Leaders convey a vivid and attractive picture of what everyone is working towards in a clear, consistent and honest way, so that they inspire hope and help others to see how their work fits in

What is it not?

- · Saying one thing and doing another
- Talking about the vision but not working to achieve it
- · Being inconsistent in what you say
- Avoiding the difficult messages

Essential

Communicating to create credibility and trust

Am I visible and available to my team?

Do I communicate honestly, appropriately and at the right time with people at all levels?

Am I helping other people appreciate how their work contributes to the aims of the team and the organisation?

Do I break things down and explain clearly?

Proficient

Creating clear direction

Do I help people to see the vision as achievable by describing the 'journey' we need to take?

Do I use stories and examples to bring the vision to life?

Do I clearly describe the purpose of the job, the team and the organisation and how they will be different in the future?

Strong

Making long-term goals desirable

Do I encourage others to become 'ambassadors' for the vision and generate excitement about long-term aims?

Do I find ways to make a vivid picture of future success emotionally compelling?

Do I establish ongoing communication strategies to deal with the more complex and difficult issues?

Exemplary

Inspiring confidence for the future

Do I display confidence and integrity under robust and public criticism?

Do I describe future changes in a way that inspires hope, and reassures staff, patients and the public?

Do I explain controversial and complex plans in a way that different groups can hear, understand and accept?

Proficient
"Do I use
stories
and
examples
to bring
the vision
to life?"



(NHS Leadership Academy 2013)

Acknowledgements

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Specialism

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References

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